	Time Line for 2022 Budget
1/4/2021	Revised PC & MY PC Support fees due to KG from VTL
1/21/2021	AC Meeting - Cost Formula Work Group none for 2022 fees
1/28/2021	BOT Meeting Pre-audit meeting with Finance Committee & auditor 11:00
	Foundation Meeting 1:30
2/8/2021	SCLS Audit begins (2/08 -2/12)
2/8/2021	Prepared By Client (PBC) list items to auditor
2/18/2021	AC Meeting: Annual Report done and sent to BOT except financials
	Contact MAD about 2022 Resource Library agreements (impact of MCPL)
2/24/2021	State annual report financial page done
2/26/2021	System Annual Report due
3/1/2021	2021 Budget charts to coordinators from KG for webinar
3/1/2021	Draft Management Discussion & Analysis and audit to SCLS
3/5/2021	Draft Management Discussion & Analysis and audit returned to Wegner
3/10/2021	Coordinators Meeting Discuss wage grid and wage study
3/11/2021	All Directors agenda out
3/11/2021	Draft Management Discussion & Analysis (MD&A) and audit from Wegner to SCLS
3/12/2021	Record Budget Webinar 9:00 (use 2021 budget numbers) General overview or last yrs
3/18/2021	Draft Foundation's 990 to SCLS for review from auditor
3/18/2021	All Directors ( ) 2022 Service Priorities
3/18/2021	MD&A and draft audit to SCLS BOT for review as part of BOT packet
3/24/2021	Management letter returned to auditor (no BOT review or approval needed)
3/25/2021	BOT meeting
3/26/2021	Final 990 and audit issued
3/31/2021	ILS Agenda out with cataloging contract, draft ILS budget
	Tech Agenda out with budget for All Directors
4/7/2021	ILS Meeting: Review Cataloging Contract; Discussion of Service Priorities; Budget for AD
	Tech Meeting: Discussion of Service Priorities; Budget for All Directors
4/8/2021	AC agenda out
4/8/2021	Delivery Meeting: Discussion of Service Priorities for May All Directors

4/9/2021	2022 Staffing needs to KG Decision on wage increases, reclasses
4/12/2021	Supported devices & PC counts delivered to members
4/14/2021	Meet with SCLS BOT Personnel Committee on wage study and recommendations?
4/15/2021	AC Meeting: Review Resource Library contracts; Review ILS/Tech agreements
4/16/2021	Cataloging fees; health care costs; pension; wage grid & projections draft done by KG
4/16/2021	Management Discussion & Analysis final draft to BOT
4/22/2021	BOT Meeting
5/3/2021	Adm, Tech, ILS, Del, Consultant 2022 budget drafts done by Coords & in shared drive
5/3/2021	Supported device & PC count deadline given by VTL to members in memo
5/13/2021	All Directors agenda out with draft budgets scenarios (% up or down) wage increases
5/14/2021	Supported device & PC counts due to SCLS from members (actual deadline)
5/20/2021	May All Directors Meeting (WAU): Draft budgets shared, cost formula discussion
5/20/2021	SCLS compiles May All Directors discussion information to share with committees
5/21/2021	Departments provide 2021 Mid-Year Budget adjustments to MVP & KG by noon
5/21/2021	Cataloging Contract to MAD BOT MVP contact MAD ILS approve 6/2 day before MAD BOT
5/27/2021	BOT Meeting Auditor reviews audit & BOT votes to approve audit after presentation
5/31/2021	2021 Mid-Year Budget adjustment for SCLS BOT done
6/2/2021	ILS Committee Meeting Final budget due; Approve Cataloging agreement
6/2/2021	Technology Committee Meeting Final budget due
6/3/2021	MPL BOT votes to approve Cataloging contract
6/4/2021	Final ILS, Technology, Delivery 2022 fees & budget documents to MVP & KG shared drive
6/10/2021	Delivery Committee meets & AC agenda out with voting shares
6/16/2021	Notice of July All Directors sent out
6/17/2021	SCLS BOT Finance & Personnel meets to review 2021 Mid-year budget
6/17/2021	& preliminary 2022 budget & 2022 wage increases
6/17/2021	AC Meeting: Weighted voting for fees; approve Cost Formula
6/17/2021	ILS/Tech contract amendments if any
6/17/2021	SCLS BOT agenda out with 2021 Mid-year budget
6/24/2021	SCLS BOT votes on 2021 Mid-Year Budget adjustments; Contract amendments
6/24/2021	SCLS BOT Approves Cataloging contract & Cost Formula (contract says before 7/1)

6/24/2021	Resource Library contracts
7/1/2021	Post All Directors fees, budgets and agenda
7/1/2021	Budget docs done for All Directors Cost Formula Fees
7/1/2021	Fees sent out: www.scls.info/committees/governance-summary.html (2 wks notice)
7/1/2021	AD agenda sent: vote weighting, Fees: Tech,ILS,Del, OverDrive, Advantage & budgets
7/15/2021	All-Directors (ROM): Fees voting in morning
7/22/2021	BOT meeting
7/23/2021	Members informed of 2022 ILS/Tech fees by SCLS (8/1 in contract)
8/9/2021	2022 Draft System Plan out to Coordinators
8/13/2021	Written notice due to SCLS from any member withdrawing from ILS/Tech for 2022 (CL)
8/16/2021	SCLS BOT Meeting Finance Committee review 2022 budget prior to BOT meeting
8/19/2021	AC Meeting: System Plan ideas for discussion
8/26/2021	SCLS BOT Meeting
9/3/2021	System Plan information due to MVP from Coordinators except KG (10/10)
9/9/2021	AC agenda; SCLS 2022 budget & system plan
9/16/2021	AC recommend approval of SCLS 2022 budget & system plan
9/16/2021	SCLS BOT agenda and final SCLS 2022 budget & system plan sent to SCLS BOT*
9/23/2021	SCLS BOT approve budget & system plan *final budget sheet can't be done until after vote
10/1/2021	System plan final budget sheet due to MVP from KG
10/1/2021	Projected fees SCLS fees are posted to SCLS website
10/15/2021	SCLS 2022 budget & system plan due to DPI
11/1/2021	Will SCLS convene a Cost Formula Work Group for next year?
11/11/2021	All Directors Agenda out
11/18/2021	All Directors: Brainstorm future, review plans, CE (DFT)